

I. Project Management

WINNER

M25 Widening J16–23 & J27–30 & Hatfield Tunnel Refurbishment

Client: Highways Agency | Designers: Atkins and Ramboll WSP
PFI Contractors: Connect Plus / Skanska Balfour Beatty JV

DESCRIPTION: The M25 Widening used CEEQUAL to drive improvement in the sustainable delivery of this £1bn major infrastructure project. The contract comprised seven individual Whole Project Assessments, all achieving 'Excellent' award ratings (the highest score being 92.5%). CEEQUAL helped bring a clear structure to the work and ensured learning was propagated across the project and the joint venture companies. The team decided to use CEEQUAL as a tool initially to benchmark the sustainability of the project and then to drive and monitor improvement as opportunities became clear.

ACHIEVEMENTS: Outstanding project management led to savings of 100,000 tCO₂e and £37.5 million across the project; Identifying (and using) external suppliers of recycled materials to reduce carbon emissions; Increasing CEEQUAL Assessment scores by 12% from first assessment to last.

JUDGES' QUOTE: *The stand out element of this submission was how the Project Team embedded CEEQUAL into the project management process in a way that enabled lessons to be learnt and behaviours changed from one phase of work to the next. This was demonstrated in the successive improvements in the CEEQUAL scores.*



[Sharon Gratton, CEEQUAL]

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